



Professional Development

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Taking Initiative and Being Accountable

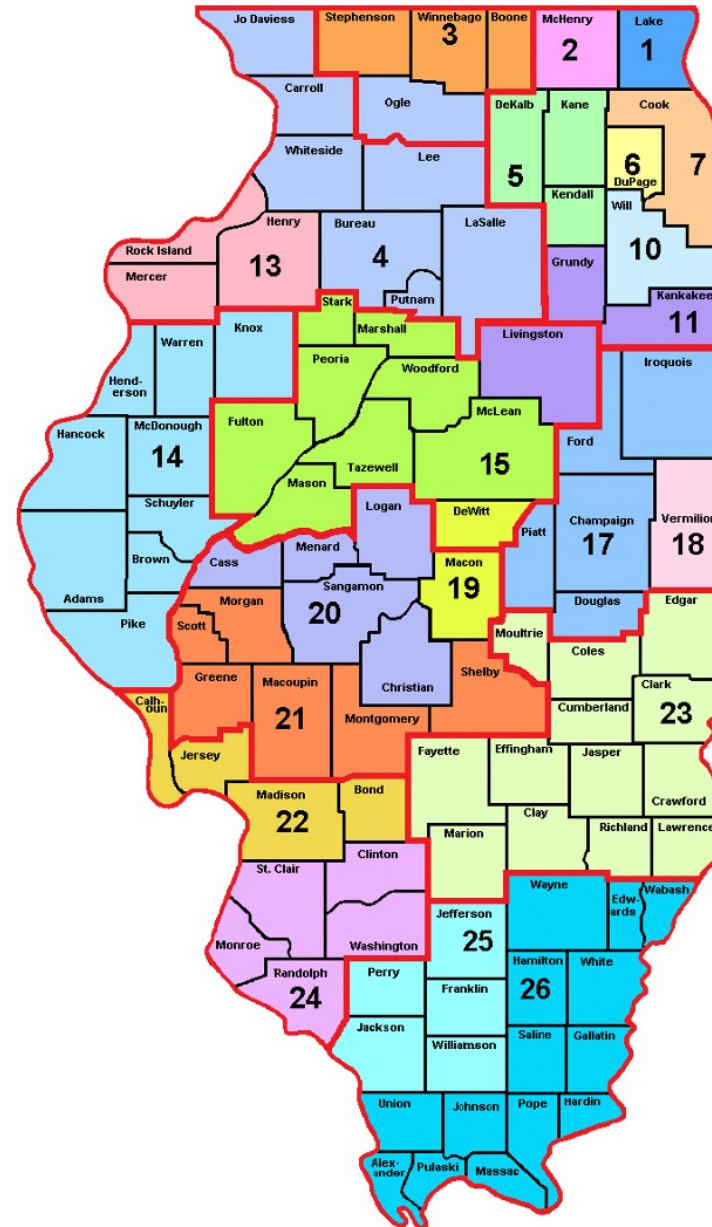
Date: 9/6/2023



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Where is Your Local Area?



Which partner do you best represent?





Molly Cook

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Let's talk about accountability

Imagine you are reading a job description, what are some words, phrases or ways that accountability and taking initiative would be described?

Another way to look at this – Which words would you use to describe taking initiative or accountability?



Driven

Time oriented

Self-motivated

Reliable

Organized

Team player

Communication skills

Meets and exceeds deadlines

Poll

- If you were writing your job description, would taking initiative be included?

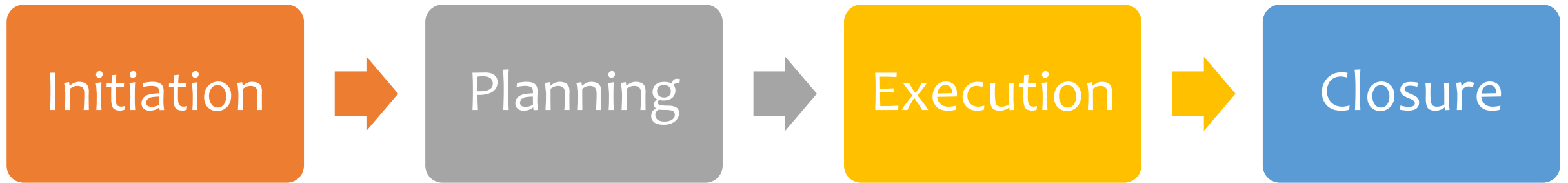
Today we are all project managers.


We will discuss:

- The project lifecycle
- Knowing Ourselves
- Working with teammates
- Workplans

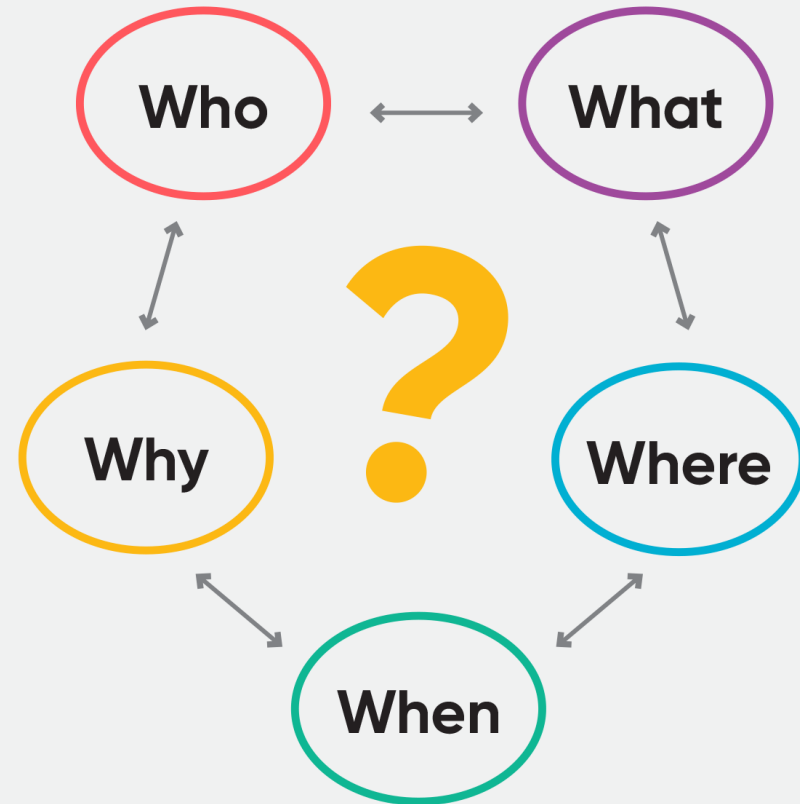


Project Life Cycle





Phase 1: Initiation (the YOU and US work!)



The YOU work! (the WHO)



List of VALUES

| | | | |
|----------------|---------------------|----------------------|------------------|
| Accountability | Ethics | Kindness | Self-respect |
| Achievement | Excellence | Knowledge | Serenity |
| Adaptability | Fairness | Leadership | Service |
| Adventure | Faith | Learning | Simplicity |
| Altruism | Family | Legacy | Spirituality |
| Ambition | Financial stability | Leisure | Sportsmanship |
| Authenticity | Forgiveness | Love | Stewardship |
| Balance | Freedom | Loyalty | Success |
| Beauty | Friendship | Making a difference | Teamwork |
| Being the best | Fun | Nature | Thrift |
| Belonging | Future generations | Openness | Time |
| Career | Generosity | Optimism | Tradition |
| Caring | Giving back | Order | Travel |
| Collaboration | Grace | Parenting | Trust |
| Commitment | Gratitude | Patience | Truth |
| Community | Growth | Patriotism | Understanding |
| Compassion | Harmony | Peace | Uniqueness |
| Competence | Health | Perseverance | Usefulness |
| Confidence | Home | Personal fulfillment | Vision |
| Connection | Honesty | Power | Vulnerability |
| Contentment | Hope | Pride | Wealth |
| Contribution | Humility | Recognition | Well-being |
| Cooperation | Humor | Reliability | Wholeheartedness |
| Courage | Inclusion | Resourcefulness | Wisdom |
| Creativity | Independence | Respect | |
| Curiosity | Initiative | Responsibility | |
| Dignity | Integrity | Risk-taking | |
| Diversity | Intuition | Safety | |
| Environment | Job security | Security | |
| Efficiency | Joy | Self-discipline | |
| Equality | Justice | Self-expression | |

Write your own:



Why?

ME: Why do I care about this topic?

TEAM: Why is this topic important to others, the team, the funder, etc?

COMMUNITY: Why now?

Calendar interface showing a weekly view for 2020, Eastern Time. The view is set to 'Week'.

| Sun 3 | Mon 4 | Tue 5 | Wed 6 | Thu 7 | Fri 8 |
|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | Cinco de Mayo | | | |
| Walk | Walk | Walk | Walk | Walk | Walk |
| Answer emails | Answer emails | Answer emails | Answer emails | Answer emails | Answer emails |
| Video call w/te... | Video call w/te... | Video call w/te... | Video call w/te... | Video call w/te... | Video call w/te... |
| Project tasks | Project tasks | Project tasks | Project tasks | Project tasks | Project tasks |
| Lunch | Lunch | Lunch | Lunch | Lunch | Lunch |
| Meet with boss | Free time | Meet with boss | 12 PM Free time | Meet with boss | Meet with boss |
| Interviews | Interviews | Interviews | | | Free time |
| 2 PM Meetings | 2 PM Meetings | 2 PM Meetings | 2 PM Meetings | 2 PM Meetings | 2 PM Meetings |
| | | | | | |
| Excercise bike | Excercise bike | Excercise bike | Excercise bike | Excercise bike | Excercise bike |
| | | | | | |
| | | | | | |
| | | | | | |

When

- Timeline (any flexibility)?
- My calendar; others' calendars
- Resource availability



What

- Topic: What do I know; what do others know?
- Do I have clarifying questions?
- Are there past reports, resources, content to review?

Chat

- What steps do you take prior to taking on a role or project?
- Are there any you wish you did?



Phase 2: Planning

Project Charter/Overview:

- Deliverables
- Objectives (Charges/Priorities)
- Interested Parties
- Time
- Budget
- Scope
- Team Members
- Risks
- Success Criteria



Define the vision/mission



Create a structure (workgroups)



Set deadlines



Determine budget, staff, and members



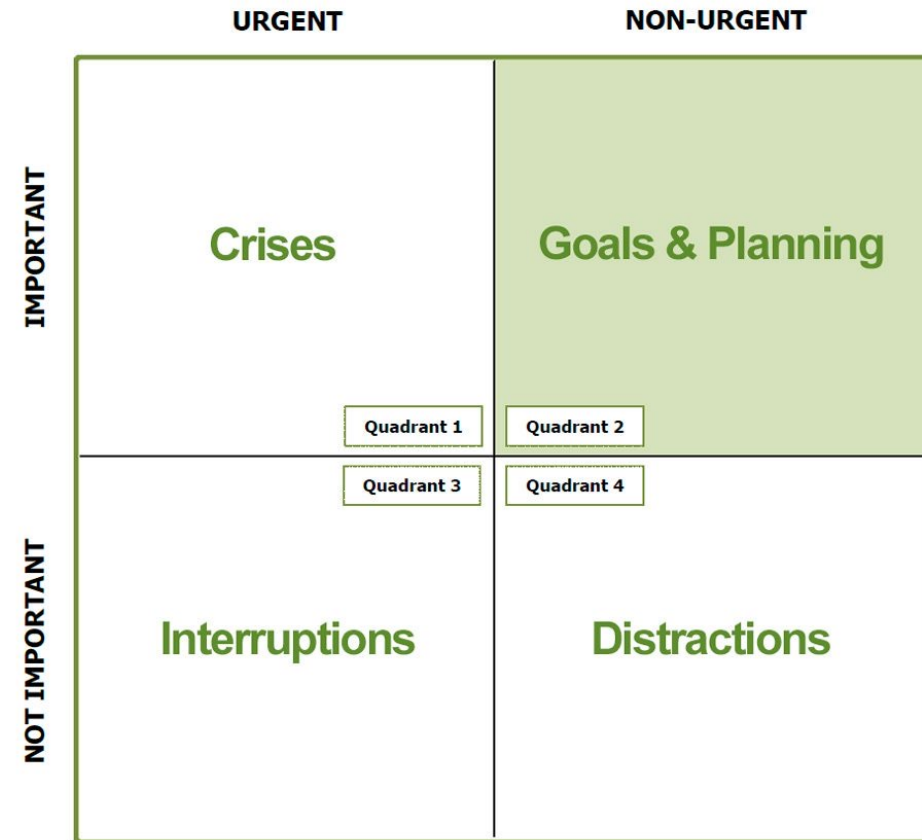
A note about time

“A cognitive quirk called the planning fallacy leads us to consistently underestimate how long it will take us to complete a project”

How do you express your capacity in a way that shows initiative and accountability?

- I can complete x by x date. To do my best work on it, I would need until x date.
- I can take on x right now, but will need assistance with x.
- My plate is full with x, y and z until September 22. After September 22, I will have capacity to take x on.
- Does anyone have capacity to assist with x by x date?

The Urgent Important Matrix Quadrants



Working with your team

- Strengths Finder
- 16 personalities
- Community Agreement

Source: [Strengths Finder](#)

CliftonStrengths[®] About ▾ Who's It For? ▾ Products ▾ Resources ▾ More REDEEM CODE SHOP

| | |
|--|--|
| STRATEGIC THINKING <ul style="list-style-type: none">Analytical >Context >Futuristic >Ideation >Input >Intellection >Learner >Strategic > | RELATIONSHIP BUILDING <ul style="list-style-type: none">Adaptability >Connectedness >Developer >Empathy >Harmony >Includer >Individualization >Positivity >Relator > |
| INFLUENCING <ul style="list-style-type: none">Activator >Command >Communication >Competition >Maximizer >Self-Assurance >Significance >Woo > | EXECUTING <ul style="list-style-type: none">Achiever >Arranger >Belief >Consistency >Deliberative >Discipline >Focus >Responsibility >Restorative > |

16 Personalities

Analysts

Intuitive (N) and Thinking (T) personality types, known for their rationality, impartiality, and intellectual excellence.

Architect
INTJ

Logician
INTP

Commander
ENTJ

Debater
ENTP

Diplomats

Intuitive (N) and Feeling (F) personality types, known for their empathy, diplomatic skills, and passionate idealism.

Advocate
INFJ

Mediator
INFP

Protagonist
ENFJ

Campaigner
ENFP

Sentinels

Observant (S) and Judging (J) personality types, known for their practicality and focus on order, security, and stability.

Logistician
ISTJ

Defender
ISFJ

Executive
ESTJ

Consul
ESFJ

Explorers

Observant (S) and Prospecting (P) personality types, known for their spontaneity, ingenuity, and flexibility.

Virtuoso
ISTP

Adventurer
ISFP

Entrepreneur
ESTP

Entertainer
ESFP

Source: [16 personalities](#)



Community Agreement

- Use “Person First” Language (ex: an individual with a disability, returning citizen, etc.)
- Assume positive intent
- Share the floor – there is space and time for all to speak
- Avoid jargon and explain acronyms
- Together we know a lot
- No such thing as a ‘silly’ question
- Respect lived experiences
- Anything else?

Phase 3: Execution

ATTACHMENT I - PROJECT IMPLEMENTATION PLAN

Note that successful grantees will be required to develop a more complete workplan.

List the major project activities in the first column. In the second column, indicate the timelines for completion of the activities. Timelines may be specified by the month of the project (e.g., such as month 1, month 2, etc.) or by specific dates. In the third column, indicate the staff by name and title responsible for performing the activities, and indicate the organizational affiliation of each staff person listed. The fourth column must describe the deliverable associated with the project activity. [Expand the table as needed].

| ACTIVITY | TIMELINE | RESPONSIBLE STAFF | DELIVERABLE |
|----------|----------|-------------------|-------------|
| | | | |
| | | | |
| | | | |
| | | | |
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| | | | |
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| | | | |

Phase 3: Execution

Mission

Create an evaluation framework for the WIOA system including evaluation elements of policies, programs, and processes created or overseen by the IWIB to be used by the WIOA system.

| <u>Driver/Anchor</u> Description | <u>Expected Outcome</u> Activities | Deliverable | Target Delivery Date |
|--|---|---|----------------------|
| Create a draft framework based on the DOL 2020 Evaluation Toolkit | All Workgroup members provide feedback on the document | Draft Illinois Evaluation Framework/Toolkit | April 2021 |
| | Determine additions to the document, including fillable forms, executive summary, and definitions | | |
| | Make edits based on workgroup, CIC feedback, and equity definition from Equity Task Force | | |
| Pilot the evaluation of programs, policies and processes using the framework | Identify 6 programs, policies, and processes to pilot using the framework | Models and examples of utilizing the Evaluation Framework | September 2021 |
| | Assign workgroup members to pilots as 'point persons' for communication and assistance | | |
| Present to the IWIB a final Evaluation Framework | Create a process to solicit feedback from the pilots | Evaluation Framework for the IWIB | October 2021 |
| | Edit framework based on pilot results/suggestions | | |
| | Present edited framework to full CIC | | |
| | Present edited framework to WIOA partners for feedback | | |
| Disseminate the Evaluation Framework to WIOA partners | Present framework to the IWIB for adoption | A working Evaluation Framework | December 2021 |
| | Share with all WIOA Partners | | |

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Tools

- Teams
- Calendar Invites
- Google Drive
- Group Me
- Stand up Meeting
- Run of Show

| Time | Presenter | Pass to Next | Tech | Video | Notes |
|------|-----------|--------------|------|-------|-------|
| | | | | | |

Workgroups

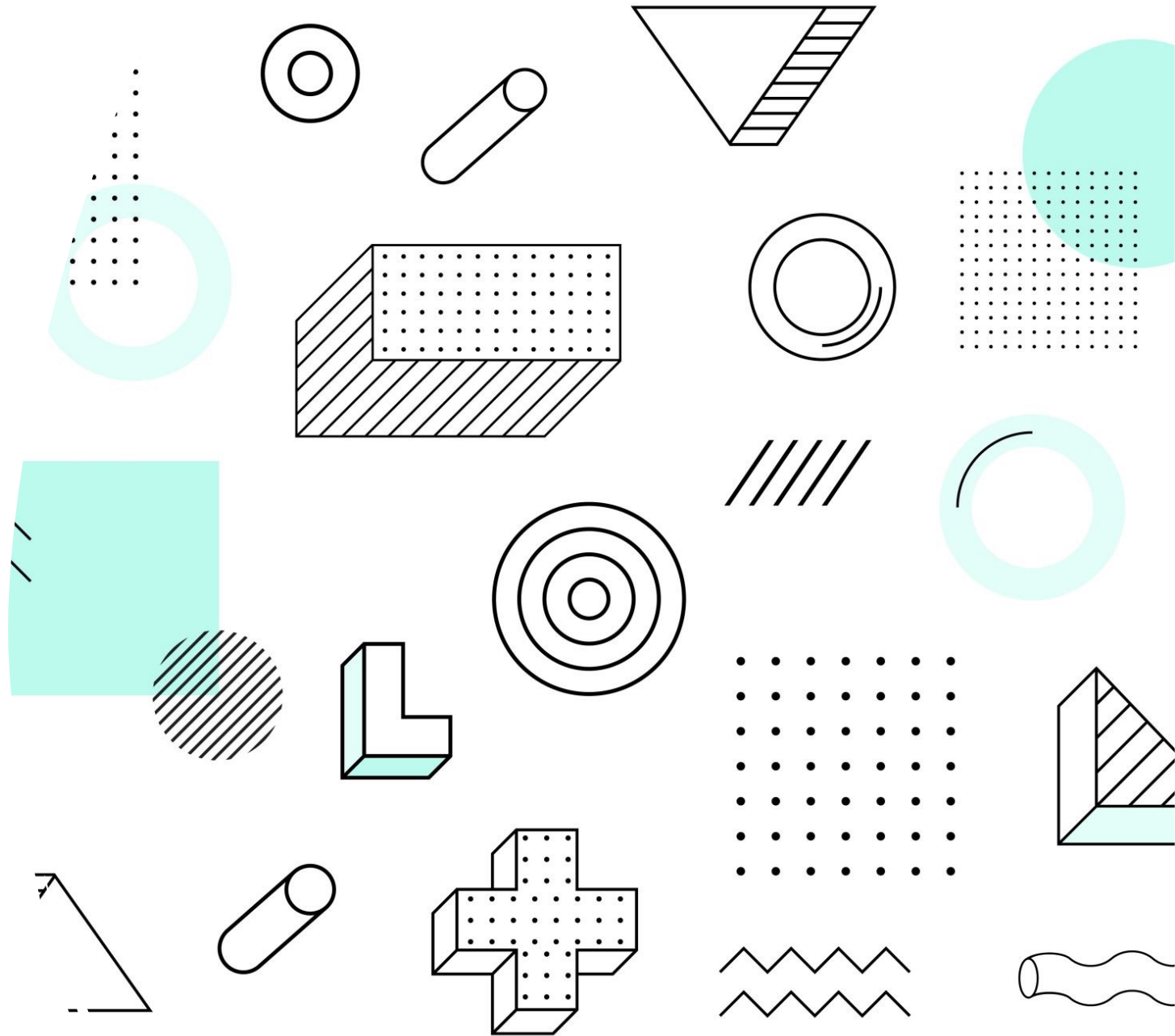


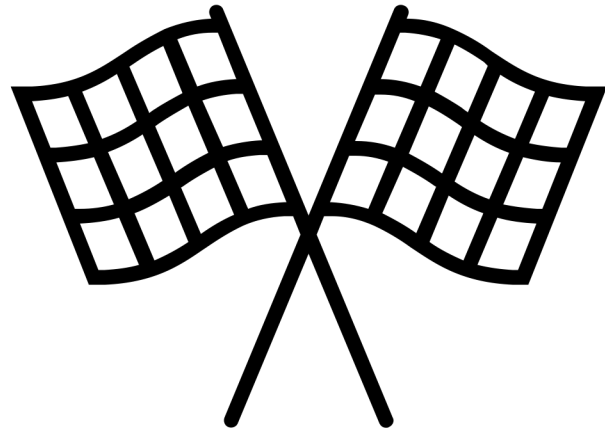
A note on leadership

- Check-ins
- Agendas, goals, next steps
- Pilot test

“Daring leaders must care for and be connected to the people they lead.”

Brene Brown, Dare to Lead, p.12





Closure

- Evaluate progress
- Should the work carry-on? If so, how?
- Member evaluations
- Express appreciation

Questions

- Molly Cook

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